

Tor Bay Harbour Authority Risks 2021/22

Annual report for 2020/21 and 2021

No headings

Filtered by Folder: Tor Bay Harbour Authority - Tor Bay Harbour Authority (Risks)

Key to Performance Status:

Risks:	No Data (0+)	High (16+)	Medium to High (10+)	Medium (4+)	Low (1+)
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Tor Bay Harbour Authority Risks 2021/22

Risks									
Score	Code	Title	Description	Last Review Date	Probability Score	Impact Score	Risk Status	Reviewed By	Risk Owner
Medium (6)	BURHMS-02	<u>Accountability and Transparency</u>	If we fail to consult and engage appropriately with all relevant harbour users, groups and stakeholders; Then we will be unable to provide accountable and transparent management of Tor Bay Harbour; So we may be accused of failing to accurately meet the needs of our customers and stakeholders resulting in a loss of revenue streams and damage to our reputation.	08/09/2021	3 - Possible	2 - Minor	Accepted	Capt. Kevin Mowat ph 292429	Kevin Mowat
Medium to High (10)	BURHMS-10	<u>BREXIT</u>	IF Brexit causes disruption to the fishing and recreational marine industries THEN our fish toll and other harbour incomes may adversely affect budgeted incomes SO placing financial pressures on our legal and regulatory obligations to operate a safe and efficient	08/09/2021	5 - Almost certain	2 - Minor	Accepted	Capt. Kevin Mowat ph 292429	Kevin Mowat

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Risks									
Score	Code	Title	Description	Last Review Date	Probability Score	Impact Score	Risk Status	Reviewed By	Risk Owner
			harbour, leading to increased risk of damage or injury to personnel, infrastructure, operations and reputation						
Medium to High (15)	SARHMS-01	<u>Climate Change</u>	IF we do not adapt our infrastructure and operations to take account of the reasonably foreseeable effects of climate change; THEN the ability to operate a safe and efficient harbour will increasingly become compromised; SO leading to loss of operational capacity, potential loss, damage or injury to the natural and built environments, and to personnel or equipment, adverse financial position (loss of income but increased expenditure on repairs and maintenance) and loss of reputation	08/09/2021	5 - Almost certain	3 - Moderate	Accepted	Capt. Kevin Mowat ph 292429	Kevin Mowat
Medium (9)	BURHMS-05	<u>Effective Management of Risk and Health & Safety</u>	IF we do not have a robust Risk Management and Health & Safety Culture in place and exercised by all stakeholders; THEN there is a risk of incidents and accidents	08/09/2021	3 - Possible	3 - Moderate	Reduced	Simon Pinder	Simon Pinder

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Score	Code	Title	Description	Last Review Date	Probability Score	Impact Score	Risk Status	Reviewed By	Risk Owner
			resulting in harm, injury or death of personnel, and damage to infrastructure and/or the environment; SO we could lose legal and/or moral standing and reputation and face individual or collective censure or prosecution as well as the temporary or permanent loss, damage or death of personnel						
Medium (4)	BURHMS-09	<u>Effective Workforce Planning</u>	IF we lack effective workforce planning; THEN we may fail to offer appropriate learning and development opportunities to all staff; SO this may lead to insufficient staff to fulfil obligations, incompetent staff, deterioration of safety standards which has the potential to lead to personal injury, financial loss and/or reputational damage.	27/01/2021	2 - Unlikely	2 - Minor		Adam Parnell	Karen Annis
Medium to High (12)	BURHMS-01	<u>Encourage Local Prosperity</u>	IF we fail to invest in supporting a robust and sustainable maritime industry in Torbay Then we will not have the revenue	27/01/2021	4 - Likely	3 - Moderate		Adam Parnell	Kevin Mowat

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Score	Code	Title	Description	Last Review Date	Probability Score	Impact Score	Risk Status	Reviewed By	Risk Owner
			to maintain or develop our infrastructure & facilities to meet future requirements, or remain a safe and attractive Bay for visitors; So we will have difficulty in meeting our legal and regulatory obligations to maintain a safe and efficient harbour, remain financially viable as Harbour Authority, witness loss of tourist income to the Bay, reduced employment opportunities and social deprivation						
Medium (4)	BURHMS-06	<u>Ensuring Equality and Diversity in Service Delivery Together with Equality of Opportunity</u>	If we fail to provide a fair, equitable and diverse service; Then we may unknowingly discriminate against staff and/or other stakeholders; So this may result in legal action, insufficient staff levels, drop in service delivery and damage to our reputation.	27/01/2021	2 - Unlikely	2 - Minor		Adam Parnell	Simon Pinder
Medium to High (15)	BURHMS-04	<u>Financial Sustainability</u>	IF: forecast incomes are not achieved, expected expenditure exceeded or contributions to General Fund become too onerous; THEN: Harbour reserves will be	08/09/2021	5 - Almost certain	3 - Moderate	Accepted	Karen Annis	Karen Annis

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			depleted/drained, we will not be able to maintain existing infrastructure or services, investment opportunities will be lost; some services may be discontinued; SO: the Harbour could cease to be self-financing and become a net burden on the Council; Harbour infrastructure or services could fail; the reputation of the Harbour could fail and lose custom.						
Medium (6)	BURHMS-07	<u>Improve and Maintain the Customer Experience</u>	IF we do not provide a high quality harbour service that accurately meets the needs of our customers; THEN we will not be providing a professional and equitable service; SO this may result in a loss of demand for harbour services, loss of revenue streams and damage to our reputation.	27/01/2021	2 - Unlikely	3 - Moderate	Accepted	Adam Parnell	Karen Annis
Medium (9)	BURHMS-11	<u>Loss of IT</u>	IF there is loss of IT THEN this will result in disruption to our management of safe and efficient harbour operations SO marine safety and security,	27/01/2021	3 - Possible	3 - Moderate	Accepted	Adam Parnell	Karen Annis

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			personnel welfare, administrative functions and financial management could be adversely affected						
Medium (8)	BURHMS-08	<u>Maintain Operational Safety</u>	If we fail to fulfil our obligations as a statutory and competent Harbour Authority, by not enforcing all applicable statutes, bye-laws and legislation; Then we will not be providing a safe haven for vessels or a safe Harbour estate for users and visitors; So we may fail to accurately respond to legislative changes resulting in a financial penalty and we may face deterioration of our built infrastructure, a major emergency and severe damage to our reputation.	27/01/2021	2 - Unlikely	4 - Major	Reduced	Adam Parnell	Nick Burns
Medium (6)	BURHMS-03	<u>Stewardship of the Harbour's Built and Natural Environment</u>	IF we fail to implement a sustainable approach to harbour management in respect to present and future climatic, environmental and economic changes; THEN we will also be unable to	27/01/2021	2 - Unlikely	3 - Moderate	Accepted	Adam Parnell	Nick Burns

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			increase public awareness of the maritime environment as a valuable social and economic asset; SO harbour activities or development could have a negative impact on the natural environment resulting in possible prosecution, loss of revenues and damage to our reputation.						

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